



## OUTSOURCING - THE NEED OF TODAY IN CORPORATE WORLD

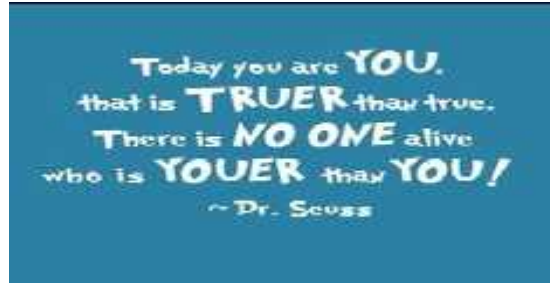
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### **Abstract**

In today's busy world people Outsourcing is a practice used by different companies to reduce costs by transferring portions of work to outside suppliers rather than completing it internally.

Outsourcing is an effective cost-saving strategy when used properly. It is sometimes more affordable to purchase a good from companies with than it is to produce the good internally.



### **Introduction**

Many businesses find outsourcing the functions of human resources, such as payroll and health insurance, saves enormous amounts of time, effort and energy. HR is one of the noncore functions of a firm; other companies may have experts to help with this aspect of human capital. As many as 16% of companies outsource some kind of task that deals directly with human resources.

### **Statistics and Surveys**

Companies typically save around 15% due to cost reductions brought about from outsourcing. A 2014 study from Data mark, Inc. claims one client saved 31% over one year when outsourcing one aspect of its business process. Over three years, the cost savings rose to 33%

Deloitte's 2014 global outsourcing survey interviewed respondents from over 22 industry sectors and 30 countries. The consulting firm found 69% of companies surveyed were more likely to outsource in some way due to cloud computing technology. As much as 66% of companies wanted to outsource certain business processes as a service. Up to 53% of survey respondents outsourced their IT functions in 2014, while 26% of firms that did not outsource anything at the time planned to do so sometime in the future.

### **Advantages and Disadvantages of Outsourcing**

Outsourcing is a business strategy that moves some of an organization's functions, processes, activities and decision responsibility from within an organization to outside providers.

This is done through negotiating contract agreements with a vendor who takes on the responsibility for the production process, people management, quality, customer service and key asset management of the function.

### **The process can greatly reduce fixed overhead costs of an organization.**

Why do organizations outsource?

Outsourcing allows organizations to focus on their core business and can create a competitive advantage by reducing operational costs.

The beauty of outsourcing is you can outsource an entire function or only a part of it.

As an example, you can outsource the network management oversight of an IT system but keep the end-user support in-house.

This can provide an organization with a good balance of on-site support for employees.



Organizations use outsourcing as a strategic initiative to improve customer service, quality and reduce costs. Outsourcing can be a permanent or temporary arrangement to bridge the gap in staffing, to learn better quality techniques or improvement of faulty product design.

When looking for outsource opportunities, an organization should look at potential areas and each component within that area to determine if part or all of that function should be outsourced.

Different industries outsource different aspects of their businesses, but some common operational functions that get outsourced are:

- Human Resources
- Information Technology
- Accounting and Payroll Processing
- Facility Management
- Manufacturing
- Order Fulfillment
- Customer Call Centers
- Marketing Research
- Legal

### **Advantages of Outsourcing**

#### **Cost Savings**

There can be significant cost savings when a business function is outsourced. Employee compensation costs, office space expenses and other costs associated with providing a work space or manufacturing setup are eliminated and free up resources for other purposes.

#### **Focus on Core Business**

Outsourcing allows organization to focus on their expertise and core business. When organizations go outside their expertise, they get into business functions and processes that they may not be as knowledgeable about and could potentially take away from their main focus.

An example of this is when a grocery store decides to add a florist to their operation. If too much focus is put on that part of the business they lose focus of the core business which is grocery.

#### **Improved Quality**

Improved quality can be achieved by using vendors with more expertise and more specialized processes.

An example of this would be contracting out a cleaning service. An outside service would have the resources for hiring, proper training and facility inspections that may not be available if the function were kept in-house.

#### **Customer Satisfaction**

The advantage of having a vendor contract is they are bound to certain levels of service and quality.

An example of this is if your IT function is outsourced and the technician calls in sick, it is the vendor's responsibility to find someone to replace them and meet your support needs.

#### **Operational Efficiency**

Outsourcing gives an organization exposure to vendor specialized systems. Specialization provides more efficiency that allows for a quicker turnaround time and higher levels of quality.

### **Disadvantages of Outsourcing**

#### **Quality Risk**

Outsourcing can expose an organization to potential risks and legal exposure. As an example, if a car is recalled for faulty parts and that part was outsourced, the car manufacturer carries the burden of correcting the potentially damaged reputation of the car maker.



While the vendor would need to make good on the faulty product by contract, the manufacturer still has the black eye from the incident and carries the burden of correcting the negative public perception.

### **Quality Service**

Unless a contract specifically identifies a measurable process for quality service reporting, there could be a poor service quality experience. Some contracts are written to intentionally leave service levels out to save on costs.

### **Language Barriers**

If a customer call center is outsourced to a country that speaks a different language, there may be levels of dissatisfaction for customers dealing with the language barriers of someone with a strong accent.

### **Employee/Public Opinion**

There can be negative perceptions with outsourcing and the sympathy of lost jobs. This needs to be managed with sensitivity and grace.

### **Organizational Knowledge**

An outsourced employee may not have the same understanding and passion for an organization as a regular employee. There is the potential that an outsourced employee will come in contact with customers and not be as knowledgeable of the organization, resulting in a negative customer experience.

### **Labor Issues**

Organized labor in the United States has very strong feelings about outsourcing to other countries that have a less standard of living and worse working conditions. This viewpoint can affect how the workforce responds to outsourcing and can affect their daily productivity.

### **Legal Compliance and Security**

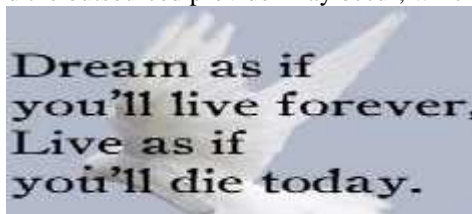
It is important that issues regarding legal compliance and security be addressed in formal documentation. Processes that are outsourced need to be managed to ensure there is diligence with legal compliance and system security. An example of this is outsourcing the IT function and having an outsourced employees use their access to confidential customer data for their own gain.

### **Employee Layoffs**

Outsourcing commonly results in the need to reduce staffing levels. Unless it can be planned through attrition, layoffs are inevitable. This is difficult at best and if not managed appropriately, can have a negative impact on remaining employees.

### **Conclusion**

Finally, when researching vendors for outsourcing is sure to think through your specific needs and get at least three Requests for Proposals (RFP) to ensure you are getting the best value for your dollar. Outsourcing also has several disadvantages. Signing contracts with other companies may take time and extra effort from a firm's legal team. Security threats occur if another party has access to a company's confidential information and then the party suffers a data breach. A lack of communication between the company and the outsourced provider may occur, which could delay the completion of projects.



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